

MINUTES
BOARD OF TRUSTEES' MEETING
December 14, 2012, 1:30 p.m.
Hawkins-Adams-Long Hall of Honor, Troy University Campus
Troy, Alabama

The Troy University Board of Trustees convened at 1:30 p.m. on December 14, 2012, in Hawkins-Adams-Long Hall of Honor on the Troy University Campus in Troy, Alabama.

I. Call to Order

Senator Gerald Dial, President pro tempore of the Board, called the meeting to order.

II. Roll Call

Upon roll call, the following members, comprising a quorum, answered present: Senator Gerald O. Dial, Mrs. Karen E. Carter, Mr. Roy H. Drinkard, Mr. John D. Harrison, Dr. R. Douglas Hawkins, Mr. Lamar P. Higgins, Mr. Forrest Latta, Mr. Allen E. Owen, Mr. Charles Nailen, Mr. Gibson Vance, and Mr. William Thompson, SGA President (non-voting member). Absent: Governor Robert Bentley and Mr. Edward F. Crowell.

III. Approval of Minutes (July 27, 2012)

A draft copy of the July 27, 2012, minutes was provided to Board members prior to the meeting. There being no additions or corrections, Senator Dial called for a motion to approve the minutes as presented.

ACTION: MR. JOHN HARRISON MADE A MOTION TO APPROVE THE MINUTES AS PRESENTED FOR THE JULY 27, 2012, MEETING. A SECOND TO THE MOTION WAS MADE BY MR. ALLEN OWEN. HAVING RECEIVED A MOTION AND SECOND AND WITH NO DISCUSSION, THE MINUTES WERE APPROVED AS PRESENTED.

IV. Reports

A. Chancellor

The following is a summary of Chancellor Jack Hawkins report.

The Chancellor welcomed to the meeting City of Troy officials. He highlighted several agenda items to be considered at today's meeting to include a School of Science and Technology; a School of Hospitality, Sport and Tourism; a Troy for Troops Center; the new Trojan Arena; Strategic Plan-internationalization; and athletic conference realignment.

Some points of pride for the university shared by the Chancellor included: (1) recognition as "Best in the Southeast" by Princeton Review for the 8th year, (2) included in top 30 public regional universities in the South by U.S. News and World Report, (3) listed in top 15% of military-friendly universities in the USA—GI Jobs, and (4) Troy University recognized as Confucius Institute of the Year.

The Chancellor reported that Troy University has a record international enrollment this year with 920 students representing 66 nations speaking 80 languages. The Chancellor noted that there are approximately 765,000 international students in the USA contributing about \$23B to the US economy in 2011. He further noted that approximately 64% of international students (82% of undergraduates) rely primarily on personal and family funds to pay for their studies. A comparison of international enrollments at Alabama institutions was shared and Troy University ranks third in the state.

An enrollment overview was shared reflecting enrollment in 2011 at 19,323 (FTE) compared to 17,563 in 2012. It was noted that the decline in enrollments is due to (1) changes in Federal guidelines in awarding Pell Grants; (2) Global Campus reorganization—"Profitability vs. Growth" (3) increased competition in Distance Learning, especially from the for-profits institutions; and (4) job market downturn. The Chancellor shared initiatives to address the decline in enrollments. He noted that the establishment of an Enrollment Task Force to develop strategies, Global Campus will return to enrollment growth in the years ahead, in the ESL program—increase the number of international students (bypass TOEFL), and the creation of

new academic programs. Fall 2013 trends for the Troy Campus represent an 11% increase in applications and 13% increase in acceptances.

Chancellor Hawkins reported that on December 7th the Alabama Commission on Higher Education approved two baccalaureate programs in economics—MBA in International Business, and a Master of Social Work.

The Chancellor recognized Dr. Katherine Hildebrand, Dean of the College of Education; Dr. Dianne Weed, Director of the School of Nursing; Dr. Steve Landers, recipient of 1 of 19 grants awarded to study effect of oil spill on Gulf Coast (\$650K); and alumnus Tommy Newman, recipient of a national Cole Porter Award for songwriting.

A report was given on capital improvements which includes the Newman Center scheduled to be open next fall, Long Hall, Janice Hawkins Park, and the Phenix City Riverfront project.

Chancellor Hawkins advised the Board about a meeting with the Governor recently to discuss equity funding. He said that TROY ranks last in FTE funding at \$4,102. The non-doctoral average is \$4,919 (-\$817 short per student) and the two-year college average is \$4,457 (-\$355). He added that Mr. Gibson Vance, chair of the Board's ad hoc equity funding committee, will give a full report later.

The Chancellor called attention to the university's 125th celebration activities and shared information about a new cookbook commemorating the event. The cookbook, "Celebrating 125 Years of **Tastes and Traditions at Troy University**," is currently being marketed and will raise money for scholarships.

Board members were advised of dates to remember:

January 9—First day of classes

January 10—Special announcement to be made before ULM's basketball game

March 20-22—Joint Retreat in Mobile

May 10—Commencement and annual board meeting

Chancellor Hawkins and Senator Dial presented the following individuals with a commemorative plaque for their work in generating funds for scholarships with the Troy for Troops program: Mrs. Janice Hawkins, Dr. Mark Walker, Coach Bobby Pierce, Dr. John Schmidt, and Mr. John Harwell.

In conclusion, Chancellor Hawkins called upon Mr. Dave Barron to make a presentation on the establishment of a Troy for Troops Center. Mr. Barron gave a brief overview of plans underway to get the Center up and running. He said TROY has a rich history of military associations. Our current military students include active duty, National Guard, Reserve, veteran students, dependents, ROTC, and DOD civilians. Mr. Barron referred to Executive Order 13607 which triggered requirement to provide educational support services or lose eligibility for VA and TA financial aid. TROY's historical record of providing service to military students must be preserved. He further added that it is important veterans know that as we reorganize that we have not abandoned the military and we are not backing away from the military, but we need focused support for military students. Mr. Barron said that ultimately our Troy for Troops Center will be a virtual service center with a goal of dedicated offices at physical campus locations. He added that we need to identify and academically track veterans. The university has partnerships with veteran services organizations at the state and national level and we can build on those partnerships. There are legislative issues that need to be looked and our military students need to have confidence in the quality of support we offer.

Senator Dial thanked Chancellor Hawkins and others for their leadership in supporting our military students.

At this point Senator Dial asked Board members to move to Resolution No. 7 for the next order of business. Resolution No. 7 commends the City of Troy officials present at today's meeting. (See Resolution No. 7 for action.)

B. Board Committee Reports

○ **Academic Affairs Committee, Honorable Karen Carter**

Mrs. Carter reported that the Academic Affairs Committee has been busy over the past few weeks meeting with Dr. Earl Ingram, Senior Vice Chancellor for Academic Affairs, and others to look at various initiatives that will be brought forward by resolutions today. The first resolution being brought forward by the Academic Affairs Committee today recommends the establishment of a School of Science and Technology. Mrs. Carter called upon Dr. James F. Rinehart, Dean and Professor, College of Arts and Sciences.

Dr. Rinehart stated that the proposal presented today would create a School of Science and Technology at Troy University. Initially the School would be housed in the College of Arts and Sciences and will be composed of four academic units as follows: (1) Department of Chemistry and Physics, (2) Department of Biological and Environmental Sciences, (3) Department of Computer Science, and (4) Department of Mathematics. Dr. Rinehart stated that one of the challenges businesses frequently voice concerns about is the availability of science, technology, engineering, and mathematics (STEM) workers and STEM occupations are projected to grow rapidly over the next decade. Objectives for the School are: (1) increase the proficiency of students in science and technology disciplines, (2) grow the number of graduates in science and technology, (3) engage in the development of more advanced science and technology programs, (4) expand the Troy University STEM research (science, technology, education, management) agenda and infrastructure, (5) extend STEM grants and contract opportunities, and (6) firmly establish a foundation for collaboration and partnership with regional science and applied technology industry.

• **Resolution No. 1— School of Science and Technology**

Following the presentation by Dr. Rinehart, the following action was taken:

ACTION: Senator Dial called for a motion. Mrs. Carter made a motion to adopt Resolution No. 1. A second was provided by Mr. Vance. There being no further discussion, Resolution No. 1, as follows, was adopted.

Resolution No. 1

Establishment of the School of Science and Technology

WHEREAS, careers in science and technology are among the highest paying, fastest growing, and most stable in the nation, and

WHEREAS, Troy University is committed to increasing the proficiency of students in science and technology, and is well-positioned to deliver high-quality educational programs in Applied Science, Chemistry, Physics, Computer Science, Biology, Environmental Science, Geomatics, and Mathematics, and

WHEREAS, Troy University is committed to growing the number of graduates in science and applied technology in the Wiregrass, the Southeast, the nation, and among international students, and

WHEREAS, Troy University seeks to engage in the development of more advanced science and technology academic programs, and

WHEREAS, Troy University is committed to maintaining a quality research agenda and infrastructure in science and applied technology by supporting multidisciplinary research and individual faculty research pursuits and development; that instructional classrooms and laboratories are well-equipped and supported with adequate materials and supplies,

THEREFORE BE IT RESOLVED, that Troy University establish a School of Science and Technology initially housed in the College of Arts & Sciences, with the mission of preparing students to be proficient in the basic sciences, mathematics, and applied technologies in order for them to pursue careers in business, education, research, government, and industry.

- **Resolution No. 2—School of Hospitality, Sport and Tourism**

Mrs. Carter called on Dr. Damon Andrew, Dean and Professor, College of Health and Human Services, to share information with the Board on the proposal for a School of Hospitality, Sport, and Tourism Management (HSTM).

Dr. Andrew gave a snapshot of the proposal saying that at present the Sorrell College of Business offers a Hospitality and Tourism Management concentration in Management major of B.S./B.A. and a B.S and M.S. in Sport and Fitness Management through the Department of Kinesiology and Health Promotions. The proposal today will combine these entities and create one school to house both programs. Under the new proposed school we will offer a B.S. degree in Hospitality, Sports & Tourism Management (HSTM) with concentrations in Hospitality, Sport Management, and Tourism Management and M.S. degree in Sports and Fitness Management. Dr. Damon also shared some of the advantages to the establishment of a School of Hospitality, Sport, and Tourism Management—one of which is that it enhances the potential for AACSB accreditation of the Sorrell College of Business.

Following Dr. Andrews' presentation, Senator Dial called for a motion to adopt Resolution No. 2. The following action was taken:

ACTION: Dr. Doug Hawkins provided a motion to approve Resolution No. 2. A second was made by Mr. Harrison. There being no further discussion, the motion to adopt Resolution No. 2 passed.

Resolution No. 2

Establishment of the School of Hospitality, Sport, and Tourism Management within Troy University's College of Health and Human Services

WHEREAS Troy University proposed to the Alabama Commission on Higher Education on July 14, 2012, the merger of the existing Hospitality and Tourism Management concentration within the management major of the B.S./B.A. degree in Business Administration into the existing B.S./B.A. degree in Sport and Fitness Management to create a new B.S. degree in Hospitality, Sport, and Tourism Management with three concentrations/tracks in Hospitality Management, Sport Management, and Tourism Management, and

WHEREAS the Alabama Commission on Higher Education approved the proposed degree B.S. degree in Hospitality, Sport, and Tourism Management (CIP 31.0504) at its September 14, 2012, meeting, and

WHEREAS Troy University will begin offering the B.S. degree in Hospitality, Sport, and Tourism Management with the initiation of the 2013-14 academic year, and

WHEREAS the existing Hospitality and Tourism Management concentration within the management major of the B.S./B.A. degree in Business Administration is housed within the Division of Management and Marketing of the Sorrell College of Business, and

WHEREAS the existing B.S./B.A. degree in Sport and Fitness Management is housed within the Department of Kinesiology and Health Promotion within the College of Health and Human Services, and

WHEREAS service industry management programs within similar disciplines at peer and peer-aspirational institutions commonly houses such types of programs within a defined School structure,

THEREFORE BE IT RESOLVED that Troy University will establish the School of Hospitality, Sport, and Tourism Management within the College of Health and Human Services with the initiation of the 2013-14 academic year to house:

- the new B.S. degree in Hospitality, Sport, and Tourism Management with three concentrations/tracks in Hospitality Management, Sport Management, and Tourism Management,
- three undergraduate minors in Hospitality Management, Sport Management, and Tourism Management,
- the existing M.S. degree in Sport and Fitness Management, and
- the existing International Center for Hospitality, Sport, and Tourism Management.

• Resolution No. 3—Commending Dr. Stephen Landers

Mrs. Carter introduced Resolution No. 3 commending Dr. Stephen Landers. She added that the Chancellor introduced Dr. Landers earlier in the meeting. Mrs. Carter congratulated Dr. Landers on receipt of a research grant to study the effect of the oil spill in the Gulf of Mexico.

Senator Dial also expressed appreciation to Dr. Landers for all he does for the University. He called for a motion to adopt Resolution No. 3. The following action was taken:

ACTION: A motion was made by Mrs. Carter to approve Resolution No. 3. A second was provided by Mr. Higgins. With no further discussion, Resolution No. 3 was adopted by the Board.

Resolution No. 3

A resolution honoring Dr. Stephen Landers

WHEREAS, Dr. Stephen Landers is a professor of Biology in the College of Arts and Sciences at Troy University, who has distinguished himself as an outstanding teacher and scholar of Environmental Science,

WHEREAS, Dr. Stephen Landers, through his knowledge, creativity, collegiality, and exceptional commitment to his profession has mentored and educated hundreds of undergraduate and graduate students at Troy University over the past nineteen years, and

WHEREAS, Dr. Stephen Landers is a dedicated scientist operating at the top tier of his academic discipline; perhaps most significantly, he has personally identified a total of four new species of microscopic organisms over his career, and

WHEREAS, Dr. Stephen Landers, in 2011, was awarded the Chancellor's Award of Distinction in Sponsored Programs, and

WHEREAS, Dr. Stephen Landers, in 2012, was awarded one of only nineteen grants by the Gulf of Mexico Research Initiative to assess potential damage caused by the Deepwater Horizon oil spill, and

WHEREAS, Dr. Stephen Landers will conduct research over a three-year period on the project "Analysis of continental shelf in the Northern Gulf of Mexico: Effects of the Deepwater Horizon oil spill investigated during a long-term community study" and will receive nearly \$650,000 in funding,

THEREFORE BE IT RESOLVED, that Dr. Stephen Landers is commended by the Board of Trustees of Troy University for his outstanding scholarship and exemplary service to his students, the scientific community, the university, the southeast region, and the United States of America.

- **Resolution No. 4—Commending Retirees**

Mrs. Carter introduced Resolution No. 4 commending retiring faculty and staff. Senator Dial called for a motion and the following action was taken:

ACTION: Mrs. Carter made a motion to adopt Resolution No. 4 commending retirees. The motion received a second from Mr. Harrison. With no further discussion, Resolution No. 4 was approved.

Resolution No. 4

Commending Retirees

WHEREAS, the following Troy University faculty and staff members retired in 2012:

Patricia D. Burdette, Montgomery Campus; Claude John Clausen, Columbus, Ft. Benning site; Patricia A. Cram, eTroy; Phyllis A. Crooms, Orlando; Judy Davis, Troy Campus; Mickey Deveridge, Montgomery Group Home; David E. Ebron, Troy Campus; Marcus D. Gaddis, Dothan Campus; MacLawrence Gaskins, Augusta/Ft. Gordon, GA site; William E. Hicks, Troy Campus; Carol A. Jordan, Troy Campus; Edward Kirkland, Troy Campus; Nathaniel Lindsey, Columbus/Ft. Benning, GA site; Judy W. McCarley, Columbus/Ft. Benning, GA site; Harriett I. Means, Troy Campus; Bruce D. Mills, Montgomery Campus; Peter Gerald Paige, Augusta/Ft. Gordon, GA site; Barbara Strait Reynolds, Troy Campus; James Franklin Rucker, Montgomery Group Home; James Lawrence Sherry, Troy Campus; Donna Wilson Stokes, Troy Campus; Priscilla B. Washington, Columbus/Ft. Benning, GA site; Judy Stallings Wilhite, eTroy; Jane J. Wilson, Troy Campus; Magdalena Wojciechowska, Troy Campus; Jeanne Wright, Troy Campus; Roger Thomas Zeimen, eTroy.

THEREFORE, BE IT RESOLVED that this Board express to these faculty and staff members sincere appreciation for loyal and conscientious service to the university and wish them health and happiness in their retirement.

BE IT FURTHER RESOLVED, that an appropriate certificate be sent to the aforementioned as evidence of this recognition of his/her service to the university.

- **Resolution No. 10—TROY for Troops**

On behalf of the Academic Affairs Committee, Mrs. Carter said she was pleased to introduce Resolution No. 10 in support of the establishment of a Troy for Troops Center.

ACTION: Senator Dial said we have a motion from Mrs. Carter to approve Resolution No. 10. Having received a second from Mr. Higgins and with no further discussion, Resolution No. 4 was adopted.

RESOLUTION No. 10

Establishment of the TROY FOR TROOPS CENTER

Establishment of a Center to Provide Dedicated Student Services to Support Troy University's Military and Veteran Students

WHEREAS, Troy University for more than 50 years has been a leader in collaborating with the United States Department of Defense in supporting our military and veterans in higher education; and

WHEREAS, Troy University's students have served in every armed conflict since World War I to the present Operation Enduring Freedom/Operation Iraqi Freedom/Operation New Dawn in Iraq and Afghanistan; and

WHEREAS, Troy University is the leading higher education institution in the State of Alabama supporting the transition and reintegration of a diverse Armed Forces into successful civilian lives; and

WHEREAS, the majority of TROY's military affiliated students study online creating a need for a distinct virtual support center;

THEREFORE BE IT RESOLVED that Troy University commits itself as part of its "TROY FOR TROOPS" efforts to recognize this dedication, honor and service to military and veterans through the creation of the **TROY FOR TROOPS CENTER** that will support military and veteran students' academic and career success.

o **Finance Committee, Honorable John Harrison**

Mr. Harrison advised that the Finance Committee did not have a report at this time. The Committee will not be meeting until after the first of the year.

o **Student Affairs Committee, Honorable Lamar P. Higgins**

Mr. Higgins reported that the Student Affairs Committee had a very good meeting and he thanked Dr. John Dew (Senior Vice Chancellor for Student Services and Administration), Herb Reeves (Dean of Students), the Student Affairs Committee members, and SGA President Will Thompson for their assistance. He thanked Mr. Thompson for his report and stated that committee meeting minutes and Will Thompson's report have been provided to the Board. Mr. Higgins added that there have been suggestions about having access to University Avenue during Homecoming. Mr. Higgins said that University Police Chief John McCall will conduct a study and report back to the committee.

• **Resolution No. 5—Commending Toys for Tots program**

Having concluded the Student Affairs Committee report, Mr. Higgins presented Resolution No. 5, Commending Toys for Tots Program for approval.

ACTION: Having received a motion from Mr. Higgins, Senator Dial called for a second. Mr. Harrison seconded the motion. There being no discussion, Resolution 5 was adopted.

Resolution No. 5

"TOYS FOR TOTS"

WHEREAS, on November 10th, Troy University partnered with the US Marine Corps Reserve to implement the Toys for Tots campaign; and

WHEREAS, the Division of Student Services and students developed a strategic plan to support this endeavor; and

WHEREAS, over 500 children within the Pike County area will receive toys from this worthy cause and will have a bright holiday season; and

WHEREAS, this community service project embodies the University's engagement to excellence and service to children in the Pike County area;

THEREFORE BE IT RESOLVED on this 14th day of December 2012, which Troy University expressed its sincere acknowledgement and thankfulness to the Division of Student Services and the student body for their devotion to the Toys for Tots campaign.

o **Governmental Affairs Committee, Honorable Gibson Vance**

Mr. Vance thanked Senator Dial for appointing the equity funding committee. He thanked Dr. John Schmidt (Senior Vice Chancellor for Advancement and External Relations),

Mr. Marcus Paramore (Governmental Relations Director), and committee members for their assistance. Mr. Vance said the purpose of the equity funding committee is to generate more governmental funds, both state and federal, and in doing so help reduce the cost of college for the students. He said there are three steps to achieve this goal. Mr. Vance continued by saying the first is (1) a step to average. As much as we dislike the statement “we just want to be average” it was a very powerful statement. Mr. Vance shared additional information on the meeting his committee members and the Chancellor had with the Governor of November 19. With the help of Senator Dial, Mr. Paramore spearheaded an effort to arrange meetings for the committee with the leaders of the Legislature. Mr. Vance advised that we will continue to work toward the commitment received in the meeting on November 19th to bring us to “average funding” and it is now the responsibility of everyone to work together to try to hold that commitment through the Legislature. (2) The second step is the TROY PAC. Mr. Vance advised that we are going to revitalize the political action committee and work toward raising funds through the PAC between now and the 2014 cycle. This will be done through the Alumni Association, through a grassroots effort, and through Federal dollars through the grant process.

- **New Federal Lobbying Effort**

In regard to the grant process, the university has retained the law firm of Adams and Reese to help maximize the potential grants available as well as to provide assistance with other projects.

Senator Dial thanked Mr. Vance for his leadership in the equity funding effort.

Mr. Higgins thanked the equity funding committee for its work in the funding matter. However, he expressed concern that we include the Federal lobbying effort as part of the Board because he didn't believe it needs to be said that the Board is employing lobbyists. He added that if we (the Board, are involved in a PACT that contributes to a Federal candidate then we, individually, may fall under other regulations. He said he mentions this so that we will all be aware as we move forward.

Senator Dial added that point well taken and we are all need to be mindful of the fine lines as we operate within the parameters.

- **Resolution No. 6—Equity Funding**

ACTION: There was no action was taken on Resolution No. 6.

Resolution No. 6

Equity Funding for Troy University

WHEREAS, the Governmental Affairs Committee of the Troy University Board of Trustees was formed to seek external funding from various government entities; and

WHEREAS, Troy University was successful in 2008 in making its case for equitable funding based on full time students served to the Governor and State Legislature; and

WHEREAS, pursuant to the above request, Troy University reached an agreement with the Legislature to receive additional appropriations for three (3) years, however only received year one of said funding in 2008; and

WHEREAS, a renewed equity effort titled: “A Step to Average” was compiled by the current governmental affairs committee portraying the continued funding disparity in state funding appropriations to the number of students served by Troy University; and

WHEREAS, negotiations have begun with the Governor and key members of the Legislative Leadership Team to outline a renewed effort for equitable funding treatment and

have received positive support from the Governor and the Leadership on our “A Step to Average”;

THEREFORE, BE IT RESOLVED that the governmental affairs committee will continue to pursue support for Troy University in the overall legislative process occurring in February 2013 and encourages Board of Trustee members to petition the same support from legislators in their respective districts.

- **Resolution No. 7—Commending Troy City Officials**

Senator Dial called for a motion to adopt Resolution No. 7 commending City of Troy officials. The following action was taken:

ACTION: On a motion from Mr. Roy Drinkard with a second from Mr. Lamar Higgins and there being no further discussion, Resolution No. 7 was adopted.

Resolution No. 7

A resolution commending City of Troy Officials

WHEREAS, Troy University and the City of Troy has enjoyed an excellent “Town & Gown” relationship; and

WHEREAS, the City of Troy experienced a significant change after the 2012 municipal elections with the election of a new mayor and three new council members, all of which are proud alums of Troy University; and

WHEREAS, Jason Reeves was elected Mayor of the City of Troy on 28 August 2012 and was sworn into office on 5 November 2012; and

WHEREAS, Reeves was first elected in 1996 at the age of 24 and holds the distinction as the youngest elected official in Troy history; and

WHEREAS, A graduate of Troy University, where he served as SGA President, Jason has diverse experience in leading with integrity through many years of community service, athletics and church involvement; and

WHEREAS, Reeves has been influential in many successful city projects such as the construction of the Recreation Center and Troy Public Library. He is also credited for playing an integral role in the recruitment of CGI and the development of Trojan Plaza. He was instrumental in the foundation and formation of the Colley Senior Complex through the Troy Seniors Foundation as well as the expansion and relocation of the Troy Nutrition Program; and

WHEREAS, Marcus Paramore, Greg Meeks and Dejerilyn King Henderson were elected to the Troy City Council, and Johnny Witherington and Charlie “Sarge” Dunn were re-elected to the Troy City Council, and all were sworn into office on 5 November 2012; and

WHEREAS, these individuals have distinguished themselves on their elections and their willingness to serve the community and promote Troy University in a positive manner; and

WHEREAS, the Mayor and Council can continue to further develop the existing “Town & Gown” relationship by promoting their university in economic development and other functions:

THEREFORE BE IT RESOLVED that the Troy University Board of Trustees extends its most sincere gratitude to Mayor Jason Reeves and Council Members Johnny Witherington, Charlie “Sarge” Dunn, Marcus Paramore, Greg Meeks, and Dejerilyn King Henderson for their service to the City of Troy and Troy University.

Mayor Jason Reeves, on behalf of City officials, expressed appreciation to the university for the “town-gown” relationship that the city and university have enjoyed over the years.

- **Resolution No. 8—Commending Jimmy C. Lunsford**

Following the reading of Resolution No. 8, Senator Dial called for a motion to adopt the resolution. The following action was taken:

ACTION: Dr. Doug Hawkins made a motion to adopt Resolution No. 8 commending the Honorable Jimmy C. Lunsford. Seconded by Mr. John Harrison, Resolution No. 8 was adopted.

Resolution No. 8

A resolution commending the Honorable Jimmy C. Lunsford

WHEREAS, Jimmy C. Lunsford served the City of Troy with distinguished and outstanding service from 1982 to 2012; and

WHEREAS, Jimmy C. Lunsford, Mayor City of Troy, a community leader and mentor for 30 years has announced his retirement effective November 5, 2012; and

WHEREAS, Lunsford exemplified public service throughout his political career, and was always dependable, trustworthy and focused on understanding and solving community problems; and

WHEREAS, Lunsford has defined and promoted the philosophy of a strong “Town and Gown” relationship while working with Troy University to expand athletic facilities to serve the needs of our students and the citizens of Troy; and

WHEREAS, his ability to forge partnerships with the University and other entities led to the development of the Jimmy C. Lunsford Tennis Complex on our campus; and

WHEREAS, during Lunsford’s tenure he has promoted Troy University as an engine of economic development which has created a diversified industrial base that includes the production of helicopters by Sikorsky and smart missiles by Lockheed Martin Corp., information technology giant CGI, food manufacturer Golden Boy, and homegrown plastics manufacturer KW Plastics; and

WHEREAS, through Jimmy C. Lunsford’s leadership, the City of Troy’s population, based on the US Census, has increased from 12,945 in 1980 to 18,033 in 2010.

WHEREAS, Jimmy C. Lunsford has been a guiding force within the City of Troy, through his leadership and dedication he has increased the city’s budget from a little over \$10,000,000 in 1982 to over \$60,000,000 in 2012, without increasing taxes, while improving the quality of life through the development of state of the art Recreation Facility, the Troy Public Library, Troy Municipal Complex, Nutrition Center, Senior Complex, and other city facilities to serve the citizens of Troy; and

WHEREAS, Mayor Lunsford used his entire career to serve the citizens of Troy with his unwavering passion and desire to meet the needs of citizens of all ages:

NOW, THEREFORE, BE IT RESOLVED that Mayor Jimmy C. Lunsford is hereby honored for outstanding and dedicated service to the citizens of the City of Troy, Alabama and for fostering an exemplary model of a university-city relationship over these many years.

Mr. Lunsford made brief remarks and expressed appreciation to the Board and the university for this honor.

○ **Long-Range Planning Committee, Honorable Charles Nailen**

Mr. Nailen reported that the Long-Range Committee met by telephone conference call on November 27th to review status of the 2010-2015 Strategic Plan. Prior to the meeting Dr. Dew provided an executive summary and out of the review of the summary a couple of items surfaced. Through Drs. Dew and Patterson those items have been passed back to the administration for action. Those items include Section 2.4 of the Strategic Plan with regard to diversity and updating/revising of the Affirmative Action Plan. The other issue that surfaced was in Section 3.4 of the plan having to do with construction and facilities on campus, specifically Alumni Hall so that there is a better understanding as to the direction/action plan. Mr. Nailen added that this item was offered up for more consideration by the administration.

The next meeting of the committee will be prior to the retreat in March 2013. The focus of the meeting, which Mr. Nailen referred to as the committee's "Dreaming Meeting," will be to look far beyond the five-year Strategic Plan period. He encouraged everyone to attend this committee meeting if schedules permit.

Mr. Nailen added that the Long-Range Planning Committee was presented with an update to the Strategic Plan in regard to internationalization. At this time, he called upon Dr. Dew to make a presentation on expanding Alabama's international university.

● **Addition of internationalization component to Strategic Plan**

Dr. Dew stated that each summer the Chancellor convenes a large group of administrative personnel and this past July the group met and a recommendation came out of that meeting to expand our international focus by adding a strategic objective to Initiative #4 of the Strategic Plan. Strategic Initiative #4—Expanding Alabama's International University—states: The University promotes the concept of comprehensive internationalization as a key organizing paradigm for the future to enable the entire university community to research, study, instruct, and assist our students and stakeholders to understand and succeed in an increasingly globalized world.

Specifically, Dr. Dew said the recommendation is to add five objectives to Initiative #4 as follows: **4.1** Enhance the international dimension of academic programs throughout the university, **4.2** Support faculty in creating a new type of global scholar, **4.3** Engage administrative staff in supporting international initiatives and students, **4.4** Enhance the interaction between domestic and international students, and **4.5** Tell the Troy Story regarding internationalization.

Dr. Dew stated actions that need to be taken include the following:

- Board approval to expand the strategic plan
- Chancellor Hawkins will assign Champions to each of the five objectives
- Teams and team leaders will be organized by the Champions
- Teams and team leaders will prepare action plans and work on implementation
- Status will be reviewed at the Leadership Retreat in the summer of 2013, with the Chancellor's Briefings in January 2014, and with the Long-Range Planning Committee in its regular meetings

Mr. Nailen stated that this concludes the Long-Range Committee's report.

Senator Dial thanked Mr. Nailen and his committee for the leadership provided in looking at long-range planning efforts.

○ **Athletic Policy Committee, Honorable Allen Owen**

Prior to the Athletic Policy Committee report, Senator Dial took the opportunity to thank Student Government Association President Will Thompson and the student body for the level of student participation at football games, especially the Navy game. Mr. Thompson responded by saying he would like to give a lot of the credit to our new Athletic Director, Mr. John Hartwell.

- **Athletics Report, Mr. John Hartwell**

Senator Dial stated that Mr. Owen had to leave the meeting early. He called upon Mr. John Hartwell, Athletics Director, to provide an update on athletics.

Mr. Hartwell reported that Troy has 466 student athletes representing 17 sports in addition to cheerleading.

The following is a summary representing each sport:

Football

- Record 5-7 (6 losses by less than 7 points)
- Defeated the United States Naval Academy
- 3rd highest in conference for attendance
- Offense ranks 13th in the NCAA in total offense
- Nine players received All Sun Belt Conference Honors
- 12 current players/contributors on NFL rosters

Cross County

- 10th place finish for both men's and women's
- Enock Kirui named All Sun Belt finishing 15th overall
- Women finished 27th at the NCAA Regionals

Volleyball

- 9-10-2 record
- Fourth consecutive Sun Belt Conference Tournament appearance
- 18 on the Academic Honor Roll

Mr. Hartwell also advised that TROY placed 7th in the Vic Bubas Cup standings for fall 2012. He added that we will work toward improving our standing.

Other initiatives highlighted by Mr. Hartwell included the Hall of Fame Banquet on April 20, 2013 and the new Trojan Arena opened on Nov 9th as the Trojans took on Mississippi State with the largest ever crowd.

Facility projects include: football end zone building, softball covered batting cage/bull pen, covered tennis court, lights at soccer/track complex, and golf building facility.

In conclusion Mr. Hartwell gave a brief snapshot of conference realignment. Discussion followed and Mr. Hartwell responded to comments/questions from Board members.

Dr. Doug Hawkins shared with Board members a document highlighting accomplishments of some of our graduates and the national exposure the university gets from these graduates. He added that these graduates are good ambassadors for Troy University.

Mr. Higgins took this opportunity to mention that we need to do a better job in recognizing our senior athletes in all sports.

- **Resolution No. 9—Naming the court in Trojan Arena for Coach Don Maestri**

Mr. Harrison introduced Resolution No. 9 and shared accolades about Coach Don Maestri and expressed appreciation for the leadership he provided since joining the Troy University family in 1982.

After Mr. Harrison read Resolution No. 9, Senator Dial called for a motion to adopt Resolution No. 9.

ACTION: On a motion by Mr. Harrison, seconded by Mr. Higgins, Resolution No. 9 was adopted.

Resolution No. 9

A resolution in honor of Don Maestri

WHEREAS, Don Maestri became the head coach of the Troy University men's basketball team in 1982 and has led his teams to 489 victories, the most in school history; and

WHEREAS, Coach Maestri has led Trojan basketball to a successful transition from NCAA Division II to Division I, the highest level in intercollegiate athletic competition, and has been honored as "coach of the year" by five different conferences; and

WHEREAS, Coach Maestri coached Troy University to its first appearances in the NCAA Division I tournament as well as its first appearances in the National Invitational Tournament; and

WHEREAS, Coach Maestri's 1992 team set an NCAA record for points in a single game in a 258-141 victory on DeVry University on January 12, 1992 and in 1993 won a school-record 27 games en route to the NCAA Division II national championship game; and

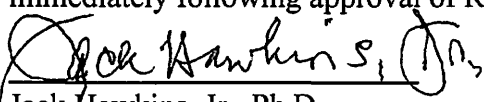
WHEREAS, Coach Maestri has represented Troy University with the highest ethical standards and has been an outstanding goodwill ambassador for the University as well as a mentor dedicated to the well-being of the student-athletes in his charge;

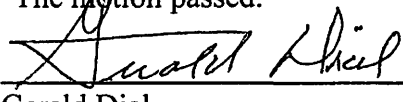
THEREFORE BE IT RESOLVED, that the playing surface in the new Trojan Arena be named "Court Maestri" in honor of an outstanding gentleman and a true Trojan and be it further resolved that Coach Maestri receive notification of this honor in a ceremony January 10.

Following adoption of Resolution No. 9, Coach Maestri gave brief comments and expressed his sincere appreciation to the Board for this honor.

V. Adjournment

In order to allow for a photo op with Board members after acting upon Resolution No. 9, Senator Dial called for a motion to adjourn the meeting once action has been completed. On a motion from Mr. Higgins with a second provided by Mrs. Carter, the meeting will adjourn immediately following approval of Resolution No. 9 above. The motion passed.


Jack Hawkins, Jr., Ph.D.
Chancellor and
Secretary of the Board of Trustees
Troy University


Gerald Dial
President pro tempore,
Board of Trustees
Troy University